Botswana Ash (Pty) Ltd

UTILITY PLANT KEY MILESTONES

UTILITY PLANT DASHBOARD

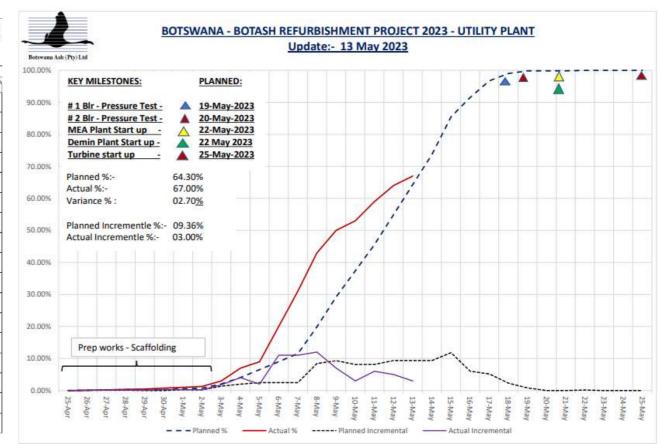
Drafted by: Slingshot Consultancy
STATUS DATE: 13-May-23

Botash Project - Utility Plant - TARGET SCHEDULE Update 13 May 2023 Rev 04 Drafted by: Slingshot Consultants

| ID | Task Name | | Duration | Start | Finish | Actual Start | Actual Finish | Baseline Start | Baseline Finish | Mar '23 | | | | | | | | |
|------|--|-----|---------------|-------------|-------------|--|---------------|----------------|-----------------|---------|---------|------|------|-----|------|------|----------|----|
| 1 | BOTSWANA - BOTASH REFURBISHMENT PROJECT 2023 - UTILITY PLANT | | 688.75 hrs | Wed 3/15/23 | Mon 5/22/23 | Wed 3/15/23 | NA | Wed 3/15/23 | Mon 5/22/23 | 26 5 | 12 | 19 2 | 26 2 | 9 1 | 6 23 | 30 7 | 14 | 21 |
| 2 | PROJECT MILESTONES | 99% | | Wed 5/3/23 | Mon 5/22/23 | The state of the s | NA | Wed 5/3/23 | Mon 5/22/23 | | | П | | | | - | Ħ | |
| 40 | SOLAR PONDS COOLING WATER LINE | | 108.75 hrs | Mon 5/8/23 | Thu 5/18/23 | Mon 5/8/23 | NA | Mon 5/8/23 | Thu 5/18/23 | | | П | 3 | | | | | |
| 56 | FLUE GAS DESULPHURISATION | | 198.75 hrs | Wed 5/3/23 | Mon 5/22/23 | Wed 5/3/23 | NA | Wed 5/3/23 | Mon 5/22/23 | | | | | | | | T | П |
| 421 | MEA SYSTEM ABSORBTION | | 664.25 hrs | Wed 3/15/23 | Sat 5/20/23 | Wed 3/15/23 | NA | Wed 3/15/23 | Sun 5/21/23 | | | П | | | T | П | T | |
| 610 | MEA SYSTEM STRIPPING | | 183.5 hrs | Wed 5/3/23 | Sun 5/21/23 | Wed 5/3/23 | NA | Wed 5/3/23 | Sun 5/21/23 | | | П | | | | | \Box | |
| 765 | MEA SYSTEM RECLAIMER | | 106.25 hrs | Fri 5/5/23 | Tue 5/16/23 | Fri 5/5/23 | NA | Fri 5/5/23 | Tue 5/16/23 | | | | | | | - | † | |
| 873 | # 1 BOILER | | 421.5 hrs | Mon 4/10/23 | Mon 5/22/23 | Mon 4/10/23 | NA | Sun 4/30/23 | Mon 5/22/23 | | I | П | | П | П | | П | Π |
| 1785 | # 2 BOILER | 57% | 216 hrs | Sun 4/30/23 | Sun 5/21/23 | Sun 4/30/23 | NA | Sun 4/30/23 | Sun 5/21/23 | | | | | | | П | \Box | |
| 2538 | COAL HANDLING PLANT | | 157.75 hrs | Fri 5/5/23 | Sat 5/20/23 | Fri 5/5/23 | NA | Fri 5/5/23 | Sat 5/20/23 | Ш | \prod | | | | | - | П | П |
| 2583 | BOILER PLANT COMMON | | 197.75 hrs | Wed 5/3/23 | Mon 5/22/23 | Wed 5/3/23 | NA | Wed 5/3/23 | Mon 5/22/23 | | I | | | | | | | П |
| 2785 | WATER TREATMENT PLANT (DEMIN PLANT) | | 250.75 hrs | Thu 4/27/23 | Mon 5/22/23 | Thu 4/27/23 | NA | Thu 4/27/23 | Mon 5/22/23 | | | П | | | - | | T | |
| 3140 | INSTRUMENT AIR COMPRESSOR SYSTEM | | 174.5 hrs | Mon 5/1/23 | Fri 5/19/23 | Mon 5/1/23 | NA | Mon 5/1/23 | Fri 5/19/23 | | | | | | | | | |
| 3173 | STEAM AND CONDENSATE SYSTEM | 44% | 164.5 hrs | Thu 5/4/23 | Sat 5/20/23 | Thu 5/4/23 | NA | Thu 5/4/23 | Sat 5/20/23 | | | | | | | - | | |
| 3413 | TURBINE | 77% | 160.75 hrs | Fri 5/5/23 | Sun 5/21/23 | Fri 5/5/23 | NA | Fri 5/5/23 | Sun 5/21/23 | | | | | | | - | П | |
| 3671 | MV RETICULATION | 87% | 129 hrs | Sat 5/6/23 | Thu 5/18/23 | Sat 5/6/23 | NA | Mon 5/8/23 | Thu 5/18/23 | | | | | | | - | | |
| 4467 | LV RETICULATION | 61% | 61.25 hrs | Thu 5/11/23 | Thu 5/18/23 | Thu 5/11/23 | NA | Thu 5/11/23 | Thu 5/18/23 | | | | | | | | | |

PLANNED FORECAST Variance DAYS TO COMPLETION TOP 5 RISKS

| # 1 Blr Pressure Test | 19- | May-23 | 19-l | May-23 | | 0 | | | | | |
|----------------------------------|-----|--------|------|--------|----|--------|------------|-----------|----------|-----|----------------------|
| # 2 Blr Pressure Test | 20- | May-23 | 20-1 | May-23 | | 0 | | | 1) | Str | uctural steel works |
| # 1 Blr Fires In | 22- | May-23 | 22-1 | May-23 | | 0 | | | 2) | Sof | ft water Lines |
| # 2 Blr Fires In | 22- | May-23 | 22-1 | May-23 | | 0 | | | 3) | Co | ndensated Lines |
| Steam and Condensate on Pressure | | May-23 | | | | 0 | | 9 | 4) | Ref | fractoy |
| MEA Plant ready for operation | 21- | May-23 | 19-l | May-23 | | 2 | | | 5) | De | min plant - Concrete |
| Coal Plant ready for operation | 20- | May-23 | 22-1 | May-23 | | -2 | | | | | |
| | | | | | | | | Planned % | Actual 9 | % | |
| PLANT SUB-AREA: | | Planne | ed | Actua | al | Varian | ce | Increment | Increme | nt | Risk |
| UTILITY PLANT - OVERALL | | 64.30 | % | 67.00 | % | 2.709 | % | 9.36% | 3.00% | 1 | |
| FLUE GAS DESULPHURISATION | | 81.20 | % | 86.00 | % | 4.809 | % | 6.27% | 3.00% | 1 | |
| MEA SYSTEM ABSORBTION | | 61.53 | % | 77.00 | % | 15.47 | % | 0.00% | 2.00% | 1 | |
| MEA SYSTEM STRIPPING | | 60.42 | % | 84.00 | % | 23.58 | % | 11.03% | 0.00% | 1 | |
| MEA SYSTEM RECLAIMER | | 93.53 | % | 41.00 | % | -52.53 | 8% | 11.64% | 1.00% | 1 | |
| # 1 BOILER | | 79.29 | % | 68.00 | % | -11.29 |)% | 4.50% | 4.00% |) | |
| # 2 BOILER | | 67.87 | % | 57.00 | % | -10.87 | 1 % | 14.52% | 5.00% |) | |
| COAL HANDLING PLANT | | 56.61 | % | 21.00 | % | -35.61 | . % | 8.35% | 0.00% |) | |
| BOILER PLANT COMMON | | 64.86 | % | 71.00 | % | 6.149 | % | 6.13% | 3.00% | 1 | |
| WATER TREATMENT PLANT (DEMIN) | | 55.13 | % | 67.00 | % | 11.87 | % | 964.00% | 0.00% |) | |
| INSTRUMENT AIR COMPRESSOR SYSTEI | M | 73.76 | % | 15.00 | % | -58.76 | 5% | 7.04% | 0.00% |) | |
| STEAM AND CONDENSATE SYSTEM | | 36.17 | % | 44.00 | % | 7.839 | % | 7.78% | 0.00% | 1 | |
| TURBINE | | 71.33 | % | 77.00 | % | 5.679 | % | 14.13% | 0.00% | 1 | |
| MV RETICULATION | | 39.77 | % | 87.00 | % | 47.23 | % | 14.14% | 0.00% | 1 | |
| LV RETICULATION | | 23.30 | % | 61.00 | % | 37.70 | % | 14.16% | 0.00% |) | |



| LOOK AHEAD SCOPE OF WORKS | POSSIBLE RISKS | MITIGATIONS ON RISKS | | | | |
|------------------------------------|--|-----------------------------|--|--|--|--|
| Solar ponds - Cooling water | Late deliver of structural steel | Possible double shifts | | | | |
| SO2 Absorber | | | | | | |
| A & B FG Booster fan - Silencer | | | | | | |
| Refractory | Delivery of materials | | | | | |
| # A & B Booster Fans - E & I | | | | | | |
| Lean Rich & Cool Heat exchanger | | | | | | |
| Lean & rich Solution pumps | | | | | | |
| CO2 Strippper & Seperator works | | | | | | |
| Condensate Water lines | Resources | Prioritise works - transfer | | | | |
| Demin Plant - Tank | Corotion protection - damaged floor and walls - recast | Material available | | | | |
| | 11001 allu Walls - Tecast | Resource allocations | | | | |
| Blr 1 & 2 ID Fans | | | | | | |
| Babcock SOW - Blr 2 | | | | | | |
| Compressor housing - Civils works | | | | | | |
| Scaffolding as per schedule | Scaffold removal | Daily management | | | | |
| Coal handling conveyors structures | Sructural steel insallation | Prioritise works - transfer | | | | |
| Bunker 2 Skincasing works | | | | | | |
| Blr 2 Baghouse repairs | | | | | | |
| Blr 2 Bagfilter - Bags | | | | | | |
| Pressure Valves | Late completion | Prioritise | | | | |
| Water Treatment Plant | | | | | | |
| Instrument Air - Mechanical | Behind schedule | Resoure allocations | | | | |